### **SUMITOMO BAKELITE CO., LTD.**



# **Interim Financial Results of FY2018**

November 2018 Kazuhiko Fujiwara President



# Summary of Interim Financial Results

Copyright (C) 2018 Sumitomo Bakelite Co., Ltd.

2

## **Financial Results for 1st Half of FY 2018**



#### [Unit : Billion yen]

	FY2017	FY2018	Variance	
	H1 (1)	H1 (2)	(2)-(1)	Raito(%)
Revenue	104.9	108.3	3.5	3.3%
<b>Business Profit</b>	10.2	9.5	-0.7	-6.8%
<b>Operating Profit</b>	10.0	9.1	-0.8	-8.5%
<b>Profit attributable</b> to owners of parent	7.6	7.0	-0.6	-8.1%

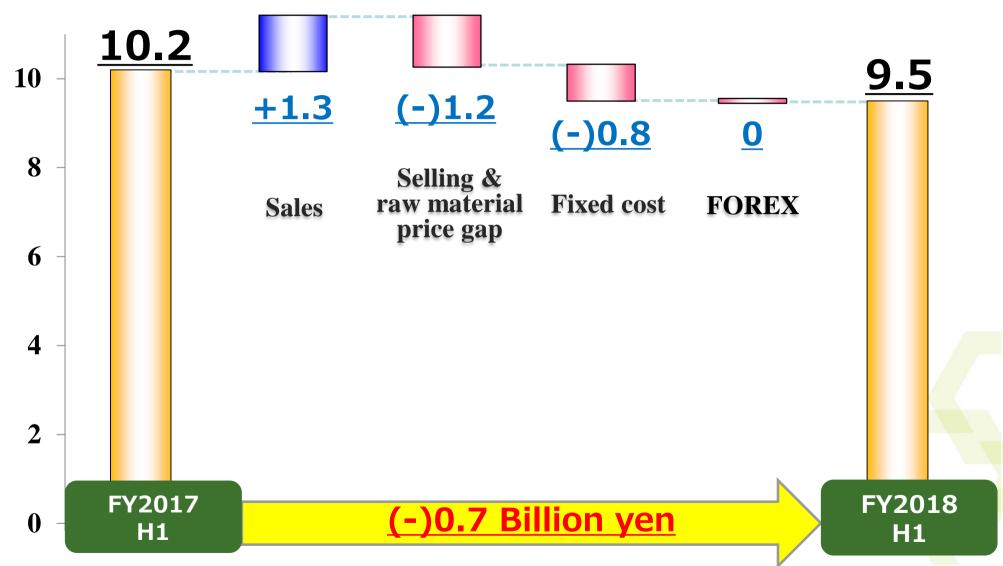
#### FOREX

JPY / USD	111.42	110.07	****	****
JPY / EUR	126.63	129.88	****	****

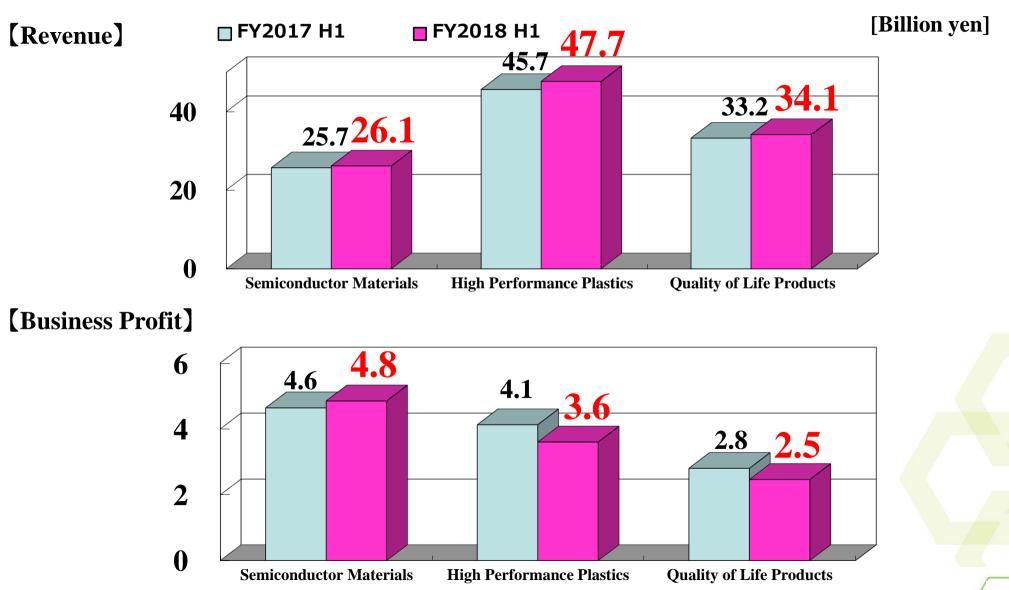
\*"Business profit" is calculated by deducting "Cost of sales" and "Selling, general and administrative expenses" from "Revenue"

## Analysis of Business Profit (Y/Y) [IFRS]

[Billion yen]



## **Revenue and Business Profit by Business Segment [IFRS]**



One Sumibe



6

# **Financial Outlook for FY2018**

Copyright (C) 2018 Sumitomo Bakelite Co., Ltd.

## **Basic Policy and Target**



#### **Basic Policy**

Leverage fundamental plastics technologies, to build more value-added business structure

#### **Basic strategy**

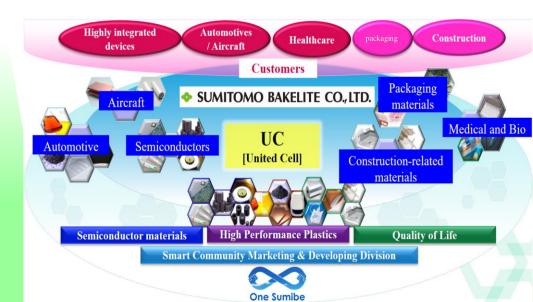
- New business start-ups, creation
- Increase profitability and scale of growing areas
- New growth in existing businesses and change of business model

#### $\sim$ We aim to be $\sim$

A purveyor of dreams (happiness) for the future

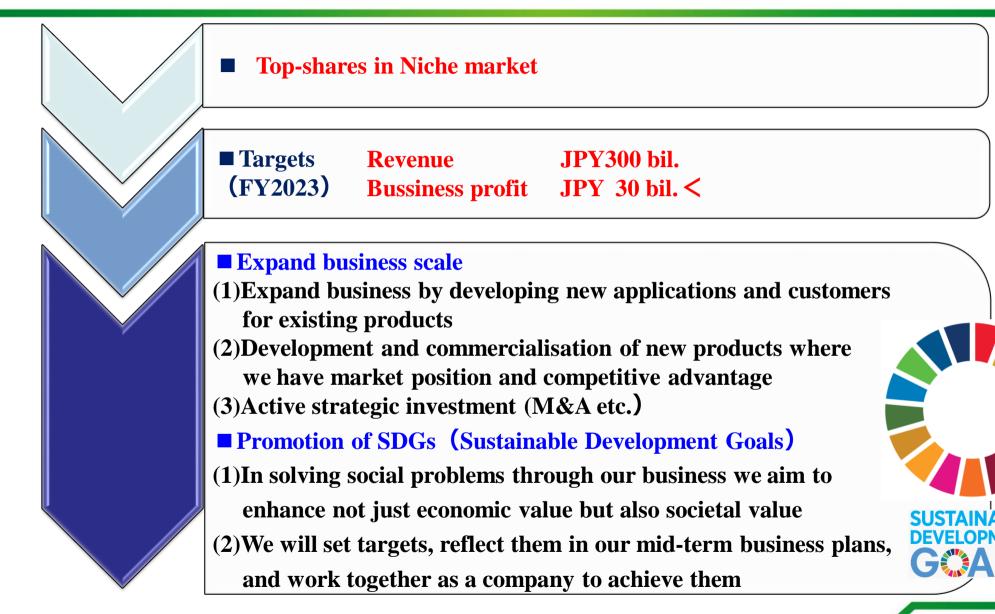
Develop "One Sumibe" activities worldwide based on concept of "CS First"

- Provide cross-company value to customers
- Customers' latent needs and creation of business opportunities



## Our aim: "a purveyor of dreams for the future"







## **Financial Outlook for FY2018 [IFRS]**

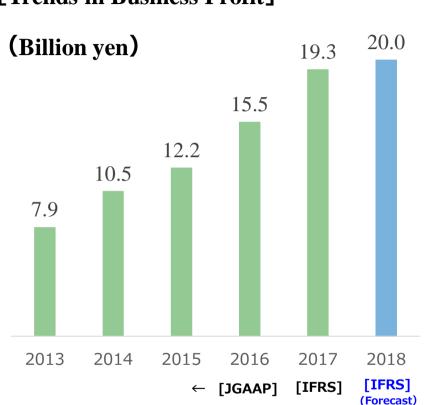
#### [Unit : Billion yen]

	FY2017	FY2018	Variance	
	(1)	(2)	(2)-(1)	Raito(%)
Revenue	211.8	220.0	8.2	3.9%
<b>Business Profit</b>	19.3	20.0	0.7	3.9%
Profit attributable to owners of parent	15.1	14.5	-0.6	-3.8%
FOREX				
JPY / USD	110.81	110.00	****	****
JPY / EUR	129.45	130.00	****	****

\*"Business profit" is calculated by deducting "Cost of sales" and "Selling, general and administrative expenses" from "Revenue"

## Aiming to achieve target profits in FY2018





[Trends in Business Profit]

Industry environment (risks)
 Spreads reduced by further rises in material prices
 Economic impact from US-China trade war
 Unpredictable impact from FX moves

 Business improvement plan targets (against H1)
 Cost reductions : +JPY 1 billion
 Spread improvement from adjusted selling prices : +JPY 0.3 billion

We aim to achieve our profit targets by thorough implementation of our business improvement plans, and some increase in share from sales expansion!



11

# **Priority Measures in 2nd Half of FY2018**

## 1. Semiconductor Materials

- (1)Increased quality and volume by integrating manufacturing, sales and R&D forces (Target share for SUMIKON EME: 40% share)
- ▼Strengthen CS function in each location
  - •China : Develop and strengthen sales network (including tie-up with CCSB)
  - Taiwan : Strengthen functions by establishing Open Lab, collaborate with external partners (for advanced packaging)

▼Business expansion in growth areas

•Automotive : Differentiation through zero defects Expansion of new applications for ECU encapsulation products etc.

•IoT (5G-related) : low induction-loss materials etc.

#### (2)Promote sales of high value-added products

MUF (Mold Underfill) / expand sales of granule type encapsulation materials for compression molding
 Increase production capacity in photosensitive CRC ...Expand sales for buffer coats and rewiring
 Thorough implementation of One-Stop Solution Strategy



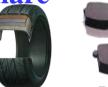
photosensitive CRC Utunomiya Plant



## **2. High Performance Plastics**

#### Strengthen competitive products and increase market share

- ▼Sales expansion in Global 3 strategic products
  - •Brake calipers going plastic (1)Brake piston growth in China (2)Backing plates going plastic
  - •Tyre-use resin growing in Europe and US
- $\blacksquare$  Stronger products gaining share in each region, and pushing them into other regions
- ▼Strengthening business in growth segments (aircraft components)
  - •Developing and expanding non-Boeing customers globally, (Airbus, Tier1, MRO suppliers etc.)
  - •Expanding territory based on SB materials technology
- ▼ High capacity/ heavy weight auto parts going plastic **Promoting collaboration with Fraunhofer (Ger) and others** (Engines, motors, brakes etc.) Fraunhofer





One Sumibe

■ Resin for ■ Resin for tires friction

[Europe]

Foam resins for

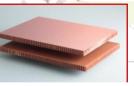
Molding compounds for brake piston



■ Materials for electronic parts (bobbins, commutators, etc.) / Phenolic resin for photoresist



**Engine for motorcycles** 



Honeycomb panels





Water cooling motor

13

[North America]

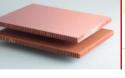
Molding compounds

resin for frac sand

for frac plug / Phenolic







## **3.Quality of Life (QOL)** ■ Healthcare (Medical Devices and Bio)

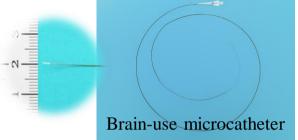


#### (1)Active development of growth areas (low-invasive treatments)

- ▼ Microcatheters
  - •Strengthening line-up to match expansion in treatment applications
    - [Steerable microcatheters]
    - Promoting ten different (diameters/lengths) products in Japan
  - Preparing applications to US FDA, European CE etc.
  - •Launching brain-use microcatheter (world's smallest diameter of 0.43mm) in Japan
- ▼Bile duct stent
  - Promoting sales and broadening applications (large intestine, duodenum, oesophagus etc.)
    Taken stake in S&G (Korea), expanding cooperation
- (2)Expanding business worldwide through external tie-ups and collaborations
  - •Strengthening links with collaborators (Merit Medical, Olympus (US) etc.)

#### (3)Expanding business in advanced medical field through M&A







Gastrointestinal stent

#### ■ Films & sheets



#### **Expanding share in high-function applications, promoting overseas sales**

- ▼Medical : Increase market share for pharmaceutical packaging materials and expanding sales for medial packaging materials
- ▼Industrial : Strengthening sales structure (Japan/China/ASEAN) with more technical sales staff

Full entry of cover tape into electronic components market

▼Food : Freshness keeping film "P-Plus" Expanding use with new functional products (anti-condensation, anti-mould etc.)

#### Industrial Functional Materials

Switching to **B**-to-B business, developing high-function areas

Switching business from mainly construction-related materials to introduce differentiated products for optics and auto areas

...Strengthening sales force (New European office (Nov. 18) etc.)





Pharmaceutical packaging

Cover tape



## [R&D] Growth strategy focused on 3creation areas



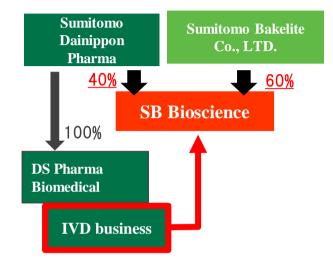
## **Topics: 1. Healthcare and bio**



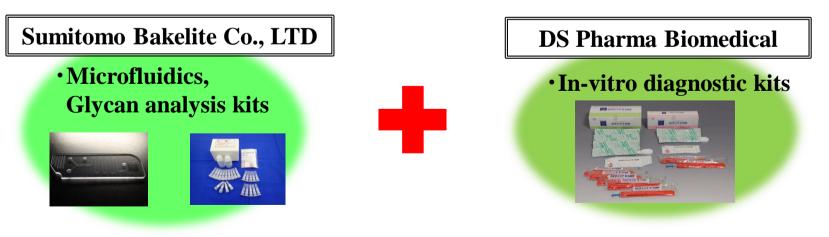
(1)Entering In-vitro Diagnostics(IVD) business - announced on 12th November

- •Established SB Bioscience Co., Ltd. (Joint company with Sumitomo Dainippon Pharma co., LTD.) (October, 2018)
- Taking on IVD business of Sumitomo Dainippon Pharma's subsidiary, DS Pharma Biomedical. Operstions will start in April 2019.

•Expanding and strengthening a Tier 1 business – become a valuable manufacturer who is able to provide regulatory support regarding Pharmaceutical Affairs Law



•Shifting the business towards system manufacturing for such as POCT \*1 system.



\*1 POCT (Point of Care Testing): small, rapid and simple diagnostics for use in clinics etc.

#### Copyright (C) 2018 Sumitomo Bakelite Co., Ltd.

## **Topics: 2. Healthcare and bio**

(2)Promote sales as an "equipment + special consumables" business (in collaboration with equipment makers)

• GlycoAutoPrep<sup>TM</sup> + special kit

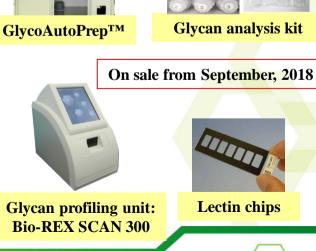
 $\rightarrow$ Automated sample preparation system for biopharmaceutical glycan analysis Fully-automated processing of 24 samples, 1000 samples/month capacity Improves analytical accuracy by reducing manual operations, human errors

Glycan of antibody drug affects its efficacy and half-life in blood

Pharma companies are required to analyse glycans qualitatively and quantitatively for quality control of antibody drugs

•Glycan profiling unit (Rexxam) and lectin-immobilized chips  $\rightarrow$ Easy detection of glycans alteration in complex biological samples such as glycoproteins, bacteria, and exosomes. Time required for detection reduced from "more than 1 day" to "1 hour"

Used in basic research aimed at drug discovery, regenerative medicine, cancer biomarker discovery etc.



18

**On sale from September 2018** 





### ■ Share Consolidation

**Consolidate 5 shares into 1 on 1 October 2018** 

# Dividend (FY2018 Forecast) : 75.00 yen per share (Interim 37.5 yen, Year-end 37.5 yen)